

IRP Compilation of DTSC Deliverables from Recent Budget Change Proposals: 2014-15 through 2016-17

August 9, 2017

2014-15 BCPs

Cost Recovery

\$1,618,000 and 14 two-year, limited-term positions to evaluate and take action on the backlog of unbilled/uncollected costs for site cleanup work dating back to the 1980s and to ensure timely billing and collection of future cost-recoverable expenditures.

July 2014.	Begin recruitment process to fill the 14 positions.
July 2014	Issue comprehensive cost recovery policies.
July 2014	Establish performance metrics and quarterly reporting system to evaluate progress in evaluating and acting on unbilled/uncollected costs.
June 2015	Most, if not all, backlogged unbilled/uncollected costs will be identified and a determination made on the status of each cost recovery account (e.g., collection, lien, settlement, referral to Office of the Attorney General for litigation, bankruptcy, state-funded orphan site, or write-off as uncollectible).

Rebuild the Hazardous Waste Tracking System

One-time augmentation of \$1,364,000 to rebuild the outdated and unsupported Hazardous Waste Tracking System (HWTS).

Sept. 1, 2014	Project planning.
Sept. 1, 2014	Procurement of contractor.
October 1, 2014	Contractor to begin providing services.
Sept. 23, 2015	Rewrite and upgrade existing HWTS components.
October 1, 2015	Project close-out.
Sept. 29, 2016	Support.
Feb. 16, 2017	Post implementation evaluation report.

Hazardous Waste Manifest Error Correction

\$381,000 and 3.5 two-year, limited term positions to correct errors in hazardous waste manifest information to allow DTSC and other agencies to verify that hazardous waste has reached the appropriate destination and ensure that generators, transporters, and receiving facilities comply with manifesting and reporting requirements to better protect public health and the environment.

4/1/14 – 7/1/14	Prepare recruitment and interview process.
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4/1/14 – 7/1/14	Prepare notification information to be sent to manifest users, informing them of planned increased manifest effort correction efforts.
4/1/14 – 7/1/14	Develop correction processes and procedures, including tracking and performance metrics for manifest correction efforts.
4/1/14 – 7/1/14	Coordinate with the Accounting Office to prepare for manifest fee assessments and collection process, including invoicing and revenue collection procedures.
4/1/14 – 7/1/14	Work with the Office of Legal Affairs on appeal and verification processes to be used.
7/1/14 – 10/1/14	Advertise, interview, select, and hire candidates for these positions.
7/1/14 – 10/1/14	Train new staff on manifest errors and correction processes.
10/14 – 6/30/16	Begin implementation and monitoring of work effort.
10/14 – 6/30/16	Make necessary adjustments to processes and procedures based on implementation experience.
10/14 – 6/30/16	Prepare quarterly reports of error correction efforts and revenue collections to inform DTSC management.

Improving Permitting Processes

Eight two-year, limited-term positions and \$1,191,000 million to address backlog of permitting work and ensure closure cost estimates are updated and adequate financial assurances are in place for hazardous waste treatment, storage, and disposal facilities.

4/1/14 – 7/1/14	Prepare recruitment and interview process for the new positions.
4/1/14 – 7/1/14	Develop processes, procedures, and guidance, including tracking and performance metrics for permitting activities and closure cost estimates.
4/1/14 – 7/1/14	Work with the Office on Legal Affairs on model processes, procedures, and guidance documents to ensure that permits to be issued are enforceable and legally defensible.
7/1/14 – 10/1/14	Advertise, interview, select, and hire candidates for the newly authorized positions.
7/1/14 – 10/1/14	Train new staff on permitting activities and closure cost estimates.
7/1/14 – 10/1/14	Begin to schedule meetings with applicants of pending permits.
10/14 – 12/31/14	Begin to conduct closure cost estimate reviews and updating.
10/14 – 12/31/14	Continue permit application review processes.
10/14 – 12/31/14	Monitor and report on progress of implementation efforts to inform DTSC management.
1/1/15 – 6/30/16	Continue implementation and monitoring of work effort.
1/1/15 – 6/30/16	Complete closure and post-closure estimates and work with DTSC's Financial Responsibility Unit on having updated mechanism in place.
1/1/15 – 6/30/16	Make necessary adjustments to processes and procedures based on implementation experience.

1/1/15 – 6/30/16 Monitor and report on progress of implementation efforts to inform DTSC management.

Hazardous Waste Permitting: Work Plan Implementation

Five two-year, limited-term positions and \$699,000 to strengthen DTSC’s ability to safeguard California’s people and environment from the harmful effects of toxic substances by enhancing hazardous waste facilities permitting program to be more protective, timely, equitable, and transparent.

- June 30, 2016 Streamline permitting process so that the processing of every permit application submitted after June 30, 2016 will take an average of two years.
- June 30, 2016 Create a clear and detailed permitting process flow chart.
- June 30, 2016 Establish a clear organizational and management structure that ensures accountability.
- June 30, 2016 Adopt and implement clear and meaningful performance metrics for a consistent permitting process.
- June 30, 2016 Create templates and samples of best practice work products.
- June 30, 2016 Create instructional and guidance materials to support the permit process flow.
- June 30, 2016 Establish a standard lexicon of terms regarding the permit application and renewal process.
- June 30, 2016 Establish clear and objective criteria for making permit denial revocation decisions.
- June 30, 2016 Establish procedures regarding consistent and clear triggers for involving other DTSC programs in the permitting process.
- June 30, 2016 Publish a quarterly summary of statewide permit activity.
- June 30, 2016 Establish an environmental justice community identification and engagement process.
- June 30, 2016 Establish a staff training plan to ensure permitting staff are knowledgeable and kept current on processes and procedures.
- June 30, 2016 Resolve data management issues.
- June 30, 2016 Establish processes that strengthen a permit’s enforceability and legal defensibility.
- June 30, 2016 Establish a public reporting process that updates the status of any pending applications, modifications, or renewals.

Stable Funding for Biomonitoring California

Four two-year, limited-term positions and expenditure authority of \$700,000 in 2015-16 to support the California Environmental Contaminant Biomonitoring Program (CECBP), jointly requested by the California Department of Public Health (DPH) and DTSC. The requested positions would replace some federal grant positions lost when Centers for Disease Control and Prevention (CDC) funding is eliminated on August 31, 2014, ensuring that the mission of CECBP maintains its momentum.

7/1/15 – 6/30/16 DHP and DTSC laboratories would continue to work with the CDC Division of Laboratory Sciences, which conducts the bio-monitoring laboratory analyses for the National Health and

Nutrition Examination Survey surveys. The laboratory personnel in this proposal would collaborate with CDC on laboratory methods development and transfer and would maintain existing strict quality assurance/quality control programs designed to product test results of the highest caliber. The laboratories would continue to participate successfully in periodic proficiency testing surveys, including those sponsored by CDC, the American College of Pathologists, and other states (Wisconsin and New York) and countries (Germany and Canada).
 7/1/15 – 6/30/16 The legislatively-mandated Scientific Guidance Panel would continue to provide scientific peer review of all aspects of program implementation, including rigorous review of scientific data used to inform many public and environmental health problems, public health intervention, and policy decisions.

Stringfellow Superfund Hazardous Waste Site Remediation and Operation

\$3,998,000 for 2014-15, \$3,398,000 for 2015-16, and \$2,068,000 for 2016-17 to further the investigation and cleanup of contaminated water that has reached a drinking water source in the Chino Basin. \$1,130,000 requested ongoing for operation and maintenance (O&M) of additional sampling and treatment wells to comply with response actions required under the consent order with US EPA.

- Duration DTSC will implement the requirements of the negotiated agreement expeditiously and in a transparent manner, while complying with state laws and regulations and remaining judicious about the expenditures.
- Duration DTSC will perform O&M of the three treatment facilities and maintain compliance with the respective permits. DTSC will monitor and carry out activities to maintain the site infrastructures.
- Duration DTSC will perform site removal and remedial action activities to comply with the requirements of the existing interim record of decision, five-year reviews, and agreement.
- Duration DTSC will expend appropriated funds in a cost-effective manner.

2015-16 BCPs

Permitting Coordination and Backlog Support

\$1,632,000 and 16 limited-term positions for two years to address increased workloads in support of the office of Permitting’s initiative to: (1) reduce DTSC’s inventory of backlogged hazardous waste facility permit applications; and (2) streamline and enhance protections in the enforcement and permitting process.

- April 2015. Begin recruitment process to fill positions.
- July 2015 Begin necessary technical training classes.
- October 2015 Begin on-the-job training with experienced staff.

January 2016 Begin independent permit review work and related support activities.

Hazardous Waste Reduction

\$840,000 and six positions for two years to develop, implement, and evaluate projects that reduce generation of hazardous wastes. This Community Protection and Hazardous Waste Reduction Initiative will select up to three pilot-scale projects.

June 30, 2017 For each of the pilot projects, produce a set of findings and recommendations associated with the hazardous waste type that was the subject of each pilot project.

June 30, 2017 Produce a report that summarizes the findings of the pilot projects.

Duration For the duration of the resources appropriated pursuant to this proposal, facilitate between six and eight advisory committee meetings.

Duration For the duration of the resources appropriated pursuant to this proposal, facilitate no fewer than two and no more than four public stakeholder meetings to disseminate information on the pilot project efforts and seek public input on its efforts.

Biomonitoring

Two limited-term positions and \$600,000 for two years to support the California Environmental Contaminant Biomonitoring Program.

Duration Use data from measurements of chemical contaminants in Californians, along with information from CalEPA's CalEnviroScreen, to prioritize investigations in communities disproportionately impacted by health and environmental factors, assess the effectiveness of regulations in reducing exposures, and identify new chemicals of concern. Data derived from the program also will be used to identify the most critical exposures to toxic chemicals of concern identified through state programs.

FY 2015-16 Replace a Liquid Chromatograph.

FY 2016-17 Replace a Gas Chromatograph Mass Spectrometer.

Exide 2014 Enforcement Order

5.5 positions and \$734,000 to implement the 2014 Enforcement Order against Exide Technologies.

4/15 – 7/15 Preliminary activities.

7-15 – 12/15 Oversee cleanup of off-site residential properties in the assessment areas in accordance with Order Item 2.

7-15 – 12/15 Conduct outreach to the communities and notify them of off-site investigation and potential cleanup activities.

7-15 – 12/15 Additional background study review.

7/16 – 5/17	Initiate interim measure for additional residential areas in accordance with Order Item 13.
7/16 – 5/17	Oversee the cleanup of identified off-site residential properties in the augmented residential areas.
7/17 – 6/18	Oversee the cleanup of identified residential properties in the augmented residential areas.
7/15 – 15-15	Initiate interim measure for specific industrial properties.
1/16 – 5/18	Oversee cleanup of industrial sites.
7-15 – 9/15	Completion of initial Resource Conservation and Recovery Act (RCRA) facility investigation.
8/15 – 3/16	Data gap identification and additional field data collection.
4/16 – 9/16	Finalized RCRA facility investigation.
10/16 – 6/17	Corrective measure study development.
10/16 – 6/17	Public participation activities.
7/17 – 6/18	Corrective measure implementation.
7/15 – 3/16	Response to comments on draft EIR.
7/15 – 3/16	Finalize EIR.
7/16 – 12/16	Office of Legal Affairs defense of EIR.

Implementation of SB 1249

Augmentation of \$527,000 and 2.5 positions in 2015-16, \$311,000 and 2.0 positions in 2016-17, \$322,000 and 2.5 positions in 2017-18, and \$128,000 and 1.5 positions in 2018-19 ongoing.

Soon after 1/1/15	Regulations establishing an annual fee and fee administration requirements will be adopted as emergency regulations.
2015	Facilities make their first fee payment.
Annually	Evaluate the fee assessment in comparison with its costs and make adjustments to the fee in later years.
January 1, 2016	Continue to work with the metal shredders to complete a treatability study to assess the chemical makeup and potential treatments methods for metal shredder residue.
January 1, 2016	DTSC anticipates conducting the required analysis of the risks and hazards posed by metal shredding activities and metal shredder residue and providing its draft findings.
July 1, 2017	Conduct at least two workshops with the industry and interested stakeholders to solicit feedback on a set of draft regulations prior to formally proposing them through the Administrative Procedures Act requirements. More workshops will be scheduled if the feedback received in earlier workshops results in significant changes to DTSC's draft regulations.
January 1, 2017	Formal public notice for proposed rulemaking for its Proposed Alternative Management Standards for Metal Shredding Facilities anticipated on or about January 1, 2017.
January 1, 2018	Proposed rulemaking for Proposed Alternative Management Standards for Metal Shredding Facilities anticipated to be completed.

Annually	Perform routine and ongoing inspections (and appropriate enforcement follow-up) at least once a year for each metal shredder and at least once per year for each disposal facility to ensure compliance with the adopted alternative management standards.
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Replacement of Laboratory Equipment

One-time augmentation of \$1.5 million to procure lab equipment used for sample preparation and chemical analysis in support of criminal, civil, and administrative enforcement of hazardous waste laws.

July 2015	Contact vendors to provide information and demonstration on instruments to understand the technology and capabilities of the equipment.
July 2015	Compare capabilities and costs with different vendors.
July 2015	Identify the appropriate procurement method and proceed with procuring equipment.
8/15 – 7/15	Coordinate with vendor on schedule for installation and training.
8/15 – 7/15	Prepare facility to ensure it can accommodate equipment.
10/15 – 12/15	Installation of equipment.
10/15 – 12/15	Training for Environmental Chemistry Lab staff on how to operate equipment.
1/16 – 3/16	Method development and evaluation on new equipment.
1/16 – 3/16	Write standard operating procedures for methods using equipment.
1/16 – 3/16	Lab staff establish competency on analyzing samples with new methods.

Position Realignment

Realign \$2.4 million and 18 positions from the Federal Trust Fund to the Toxic Substances Control Account to support oversight of State Response and Orphan/National Priority List site cleanup.

June 2015	Update duty statements for impacted positions/staff.
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Improving Enforcement Performance

Augmentation of 11 two-year, limited-term positions and \$1,409,000 to improve the efficiency and effectiveness of the hazardous waste enforcement program and conduct a statewide community assessment to increase program transparency and public accessibility.

July 2015	Begin the recruitment process to fill the limited-term positions. After filling the positions, begin training.
Sept. 2015	Begin performing an extensive review of the inspection and enforcement processes.
Sept. 2015	Begin review of existing data on public concerns and awareness of enforcement and compliance issues.

Dec. 2015	Complete review of inspection and enforcement processes.
Dec. 2015	Complete review of data on public concerns and awareness of inspection and enforcement process.
Dec. 2015	Begin community engagement assessment.
March 2016	Complete inspection and enforcement program review report.
May 2016	Develop draft of community engagement improvements for program improvements plan.
May 2016	Begin drafting detailed program improvement work plan based on recommendations adopted from report and community assessment during April-May 2016.
5/16 – 6/16	Circulate draft program improvement work plan for review and comment.
June 2016	Develop clear and accurate workload standards.
June 2016	Finalize program improvement work plan.
July 2016	Begin implementation of program improvement work plan.
July 2016	Work on identified policies and guidance to be developed or updated.
July 2016	Report recommended changes to regulation or statute that create barriers to process improvement.
August 2016	Draft language for regulatory or statutory changes, including needed changes for community engagement.
8/16 – 6/17	Evaluate and report progress in implementation of program improvement work plan.
Dec. 2016	Develop technical guidance and training for staff to implement process improvements.
June 2017	Report to DTSC management, the Administration, and Legislature regarding outcomes of process improvement plan.

Enhanced Enforcement Initiative in Vulnerable Communities

Augmentation of \$2.1 million and 11 positions for three years to implement and evaluate approaches to address serious environmental violations that occur in California’s most vulnerable communities, focusing inspection and enforcement resources on the hazardous waste transportation industry and metal recycling industry.

2015-16	Conduct 30 to 40 hazardous waste transporter inspections.
2016-17	Conduct 60 hazardous waste transporter inspections.
2017-2018	Conduct 60 hazardous waste transporter inspections.
Unspecified	Add time sheet codes to EnviroStor to better track time on inspections of various types of enforcement actions.
2015-16	Conduct 40 to 45 inspections of metal recyclers.
2016-17	Conduct 40 to 45 inspections of metal recyclers.
2017-18	Support prosecutors on any unresolved referrals made during the first two years.
Unspecified	Develop regulatory requirements to govern the metal recycling industry.

Safer Consumer Products Priority Work Plan

DTSC requests six limited-term positions and \$643,000 for two years to implement the 2015-17 Priority Products Work Plan by expanding research capabilities and accelerating the rate at which consumer products containing toxic chemicals are evaluated and identified for inclusion in the Safer Consumer Products Program.

7/15 – 10/15	Advertise and hire staff.
7/15 – 10/15	Continue regulatory adoption of the initial three priority products.
11/15 – 12/15	Bring new staff up to speed and integrate them into the implementation of the 2015-17 Priority Product Work Plan.
1/16 – 6/17	Identify priority products from the product categories in the 2015-17 Priority Product Work Plan, conduct workshops, and adopt identified priority products into regulations.
1/16 – 6/17	Begin development of 2018-21 Priority Product Work Plan.
1/16 – 6/17	Review need for limited-term positions and take action as necessary (e.g., let limited terms expire, renew for another two years, or make limited-term positions permanent).
1/16 – 6/17	Provide product-specific technical guidance for newly identified priority products.

Expedited Remedial Action Program—Orphan Share Payment

Appropriation of \$3,400,000 million to make the orphan share payment for the Golden Technology site and a reversion of the unencumbered balance of the 2014-15 appropriation.

Upon Certification Pay orphan share.

2016-17 BCPs

Continued Permit Backlog Support and Enhanced Permitting Capacity and Support

Augmentation of \$1,167,000 and the conversion of eight limited-term positions to permanent status to continue work completing the backlog of continued permits, support timely permitting actions, and continue supporting the effort to improve the clarity, consistency, protectiveness, and enforceability of the permits issued.

Duration Together with existing resources, the proposed staffing anticipates completing seven to eight permits annually.

Treated Wood Waste (SB 162)

Augmentation of \$370,000 in 2016-17 and 2017-18 to implement SB 162 (Chapter 351, Statutes of 2015) related to the management of treated wood waste. Includes trailer bill language to extend the implementation period for an additional six months to provide a full two years to implement SB 162’s requirements.

April 2016 Begin the recruitment process.
 July 2016 Begin needed technical training classes and health and safety training.

July 2016	Begin gathering information and producing an inspection strategy/work plan for carrying out the required inspections.
August 2016	Begin on-the-job training with experienced inspectors.
9/16 – 6/18	Conduct inspections and take enforcement actions as needed.
9/16 – 6/18	Compile and analyze inspection data and results from the inspections
9/16 – 6/18	Perform evaluation of inspection findings.
4/18 – 6/18	Prepare report of findings for July 1, 2018 deadline.
By 6/18	Conduct approximately 172 treated wood waste generator inspections, 50 solid waste transfer facility inspections, and 12 inspections of landfills where treated wood waste is disposed of.

Ability to Pay: Cost Recovery (AB 276)

\$200,000 and two permanent positions to implement the expanded information request authority pursuant to AB 276 (Chapter 459, Statutes of 2015), which allows DTSC to require a potentially responsible party to provide information regarding the party's ability to pay for a response action at a site where there has been, or may be, a release of hazardous waste, hazardous substances, or hazardous materials in the environment.

7/16 – 8/16	Recruit for the necessary positions and begin developing and updating the policies and procedures.
Beginning 9/16	Develop and implement new policies, procedures, and forms necessary to request, collect, and process financial information on potentially responsible parties, as well as to safeguard personal and confidential information received on potentially responsible parties.
Beginning 9/16	Work with the Office of the Attorney General to develop procedures for taking appropriate enforcement action when parties fail or refuse to provide information that they are legally required to provide to the Department.

Biomonitoring California

\$350,000 to provide consistency and stability in the Biomonitoring California Program and support two limited-term positions established in 2014-15 for two years.

Duration	The Centers for Disease Control and Prevention cooperative agreement requires Biomonitoring California to evaluate program functions and efficiency as part of the scope of work. Biomonitoring California is required to produce a legislative report biennially, including a progress report and a summary of results for ongoing work. The legislatively-mandated Scientific Guidance Panel will continue to provide scientific peer review of all aspects of program implementation, including rigorous review of scientific data used to inform many public and environmental health programs, public health interventions, and policy decisions.
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Attorney General Support for the Independent Review Panel

Augmentation of \$50,000 in 2016-17 and \$25,000 in 2017-18 to reimburse the Attorney General for expenses associated with its support for the IRP.

Duration	Provide legal guidance for the IRP.
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Argonaut Mine Tailings Site Dam Repair/Retrofit

One-time augmentation of \$14,325,000 to design and construct a remedial action to retrofit the Eastwood Multiple Arch Dam at the Argonaut Mine Tailings Site in Jackson to prevent the release of hazardous mine tailings from the site into the City of Jackson and Jackson Creek.

1/16 – 8/16	Contract with AECOM to review the US Army Corps of Engineers technical reports and develop basis of design report and 50 percent design documents.
1/16 – 8/16	Contract with the Department of Water Resources for engineering technical support/oversight.
1/16 – 8/16	Operate interim storm water diversion system.
6/16 – 12/16	Prepare remedy selection document for public review.
6/16 – 12/16	Conduct CEQA initial study.
6/16 – 12/16	Contractor to prepare 95 percent design.
6/16 – 12/16	Operate interim storm water diversion system.
6/17 – 6/18	Construct dam retrofit.
6/17 – 6/18	Operate interim storm water diversion system.
July 2018	Operations and maintenance of dam.
July 2018	Remove interim storm water diversion system.

Enhanced Permitting Capacity and Support

Augmentation of \$2,403,000 and 15 permanent positions for the Permitting Division to fully implement the process improvements developed under the Permit Enhancement Work Plan, which will sustain timely permitting actions, mitigate the incidence of facilities operating for extended periods of time on expired permits, and improve the clarity, consistency, protectiveness, and enforceability of the permits issued. DTSC also proposes to eliminate the option to pay a flat fee for permit applications in lieu of a fee for service so that permit applicants pay the full costs associated with permitting efforts.

Duration	Complete the following annually as needed: 16 permit decisions, eight Class 2 Permit modifications, 50 emergency permits, 10 closure oversight projects, and 1 RCRA authorization package.
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Office of Environmental Justice and Tribal Affairs

Augmentation of \$881,000 and six permanent positions to create an Office of Environmental Justice and Tribal Affairs. The proposal will help strengthen coordination of environmental justice and tribal affairs activities and enhance engagement with impacted communities. It also will allow the Department to identify and address gaps within its programs that may contribute to unequal environmental protections or outcomes in these communities and broaden the transparency of, and access to, DTSC's programs.

7/16 – 9/16	Complete the hiring process for new positions. Begin necessary technical training classes. Attend regional project and community meetings to start solidifying relationships with stakeholders and enhance technical understanding of projects.
10/16 – 12/16	Begin on-the-job training. Conduct regional public workshops on environmental justice and tribal strategies and policies. Develop recommendations for revision of these guidance documents and draft plans for implementation.
January 2017	Begin environmental justice and tribal affairs work and related support activities. Coordinate with project managers and staff on projects of concern to environmental justice and tribal communities. Develop action plans for addressing specific issues and provide recommendations for programmatic changes.

Replacement of Laboratory and Investigatory Equipment

One-time augmentation of \$2,000,000 resulting from enforcement action and settlement to procure laboratory and investigatory equipment used for conducting investigations and testing of wastes and substances for hazardous characteristics in support of criminal, civil, and administrative enforcement of hazardous waste laws, cleanups, and safer projects.

7/16 – 10/16	Contact vendors to provide information and demonstration on instruments to understand the technology and capabilities of the equipment.
7/16 – 10/16	Compare capabilities and costs with different vendors.
7/16 – 10/16	Identify the appropriate procurement method and proceed with procuring equipment.
11/16 – 12/16	Coordinate with vendor on schedule for installation and training for laboratory and investigatory equipment.
11/16 – 12/16	Prepare facility to ensure it can accommodate lab equipment (i.e. location, electrical and ventilation requirements, and safety measures).
11/16 – 12/16	Receive field screening and other investigatory equipment.
1/17 – 2/17	Install equipment, which includes setup, optimization of equipment parameters, and familiarization of hardware and software of equipment.
1/17 – 2/17	Train Environmental Chemistry lab staff on equipment operation.
1/17 – 2/17	Train Office of Criminal Investigations (OCI) staff on use of field screening and other investigatory equipment.
2/17 – 1/17	Method development and validation on new equipment.
2/17 – 1/17	Write standard operating procedures for methods using new equipment.
2/17 – 1/17	Establish competency on analyzing samples with new methods for Environmental Chemistry Laboratory.
April 2017	Begin using investigatory equipment by OCI staff.

Strategic Program Development

Augmentation of \$747,000 and conversion of five positions from limited term to permanent for ongoing strategic program development. The Office will be responsible for developing and implementing performance management strategies, including metrics, to improve efficiency and accountability. This initiative will provide crucial oversight and promote a systemic culture of change, accountability, and transparency.

September 2016	Prepare the initial scoping plan for program evaluation and improvement.
December 2016	Complete a statutory program review for the Voluntary Cleanup Program.
7/16 – 6/17	Conduct a baseline program evaluation and development of a strategic program development plan for the Voluntary Cleanup Program.
7/16 – 6/17	Prepare the biennial report pursuant to HSC section 57007.
7/17 – 6/18	Implement strategic program development plan for the Voluntary Cleanup Program.
7/17 And Later	Review other DTSC programs.

Safer Consumer Products: Lead-Acid Batteries

Augmentation of \$255,000 and 2.0 permanent positions to address the risks to people and the environment from lead acid batteries and to consider listing lead acid batteries as “Priority Products” subject to DTSC’s Safer Consumer Products (SCP) regulations. As part of a hazardous waste source reduction initiative, DTSC will conduct research, engage with stakeholders, evaluate options, and implement recommended actions to better protect the people and environment of California from adverse impacts related to the manufacture, use, recycling, and disposal of lead acid batteries.

7/16 - 8/16	Advertise and hire staff.
8/16 – 12/16	Bring new staff up to speed and integrate them into the implementation of the 2015-17 Priority Product Work Plan and SCP process. Integrate new staff into Chemical and product Evaluation Team to learn process of priority product research and SCP regulations.
8/16 – 12/16	Initiate priority product research on lead acid batteries.
1/17 – 6/17	Continue work on priority product identification and reach out to interested stakeholders.
2017/22 estimated	Initiate priority product rulemaking if appropriate.
2017/22 estimated	Provide technical support for responsible entities during alternatives analysis development.
2017/22 estimated	Evaluation of alternatives analysis.
2017/22 estimated	Enforce compliance with requirements determined by any rulemaking.